Appendix



Guidance for 2025/26

Profit

- We expect to deliver Retail underlying operating profit of around £1 billion
- We expect to deliver Financial Services underlying operating profit of around £10 million on a continuing basis

Finance costs

• We expect underlying net finance costs of between £300 million and £310 million, including around £255 million lease interest

Space

- We expect to open 15 supermarkets and 25 new convenience stores, with a modest number of supermarket and convenience store closures
- We expect a net space impact on Retail sales growth of around 0.5 per cent in 2025/26

Depreciation and amortisation

• We expect retail underlying depreciation and amortisation of around £1.2 billion, including around £0.5 billion right of use asset depreciation

Items excluded from underlying results

- We expect to incur non-underlying cash costs relating to Retail restructuring programmes of around £100 million in 2025/26
- We expect to incur total non-underlying cash costs relating to our Next Level Sainsbury's strategy implementation of around £150 million over the three-year programme

Tax rate

• We expect an underlying tax rate of around 30 per cent

Capital allocation

- We will continue our share buyback programme, with at least £200 million of share capital to be bought back over the course of 2025/26
- We expect to return Sainsbury's Bank disposal proceeds of £250 million in the second half of 2025/26 via special dividend. The special dividend will be accompanied by a proposed associated share consolidation. Any distributable bank disposal proceeds in excess of £250 million will be used to enhance the share buyback above a core £200 million base

Capital expenditure

• We expect core retail cash capital expenditure (excluding Financial Services) in 2025/26 of £800 million to £850 million

Retail free cash flow

• We expect to generate more than £500 million of retail free cash flow in 2025/26, in line with our commitment of generating at least £1.6 billion of retail free cash flow over the three years to 2026/27

Net Debt

• We continue to target leverage of net debt to EBITDA of 3.0x to 2.4x

Pension

• We expect total pension scheme cash contributions to be around £26 million